

UN-Habitat Evaluation Work Plan for 2021

Introduction

The Independent Evaluation Unit is the custodian of the evaluation function of UN-Habitat. Its focus is on improving UN-Habitat organizational effectiveness through three main complementary objectives: (i) Evaluations to provide a basis for accountability to stakeholders, including governing bodies, donors and UN-Habitat partners; (ii) evaluations to contribute to enhanced learning and feed into decision-making for UN-Habitat operations in order to improve current and future policies, programmes and projects as well as processes; and (iii) evaluations to encourage managing for results and leading to improved performance of the organization.

The Evaluation Work programme for 2021, provides the framework within which the evaluation activities will be planned, resourced and implemented. Given resource constraints, the Unit's work will be prioritized, assuring that what is represent organization's work. Feedback from annual survey and evaluation recommendations indicate increased demand for evaluation products that support learning and look at high-level themes than evaluating single projects. So, the draft 2021 evaluation work plan includes project and programme evaluations, country evaluations, thematic evaluations cluster project evaluations and Joint evaluation. The plan also includes other core evaluation activities that will promote and strengthen the culture of evaluation in UN-Habitat. It does not include evaluations that will be initiated by those that plan and implement the projects and programmes (decentralized evaluations). The draft plan will be discussed and updated through consultations and discussions with all divisions and regional offices of UN-Habitat.

Appropriate methods and tools will be identified for each evaluation on a case-by-case basis. While reporting on results achieved, relevance, efficiency, effectiveness, sustainability, coherence and impact will remain the evaluation criteria of UN-Habitat evaluations, efforts on learning from evaluation will help feed lessons from evaluations into new operations, projects and programmes and improve future outcomes. Follow-up of the implementation of evaluation recommendations will ensure that decision-making and programming draw on lessons and recommendations from evaluations.

The Independent Evaluation Unit will also apply evaluation quality standards to all its evaluations, taking into account United Nations Evaluation Group norms and Standards. The quality standards will relate to methods, scope, content, analysis, engagement, presentation of evaluation reports, and usefulness of the evaluation lessons and recommendations. The evaluation reports will be supplemented by evaluation briefs, newsletters, videos to increase uptake of evaluations and all completed evaluation reports will be posted on UN-Habitat internet and intranet.

OIOS assessment of the UN-Habitat Evaluation function performance for 2018-2019 biennium found that the organization has in place very good evaluation policy, evaluation frameworks, reporting lines and its produced evaluation reports were rated 83% very good or good reports. Areas of improvement included a need for adequate resources, increase of internal evaluation capacity, and evaluations to coverage of the UN-Habitat work.

Programme of Work for the Independent Evaluation Unit in 2021

List of evaluations to be conducted and managed by the Independent Evaluation Unit (IEU)																								
Status	Topic of Evaluation	Type	Requested by	Source Eval. Budget	Lead Implementing Office	Year	Timeline for 2021																	
							January	February	March	April	May	June	July	August	September	October	November	December						
1	Terminal joint project evaluation of women's access to land for peace and development in south sudan: 2018-2020.	Project	Management and donor	Project Funds	ROAF	2021																		
2	End of the programme evaluation of the Municipal Governance Support Programme in Afghanistan	Programme Evaluation	Management /Donor	Programme	Afghanistan Country Office	2021																		
3	Terminal evaluation of the Programme Support to Land Governance for Peace, Stability and Reconstruction (PSLGPSR)	Programme evaluation	Donor/ Management	Project /programme funds	ROAS	2021																		
4	Programme Support to the Development of the National Urban Policy and the New Urban Agenda in Bolivia	Programme Evaluation	Management	Programme	Bolvia Country Office	2021																		
5	Evaluation Gender Policy and Plan 2014-2019	Policy Evaluation	Management	Project funds	Social Inclusion Section	2021																		

6	Urban pathways “ Supporting Low Carbon Plans for Urban Basic Services in the context of the New Urban Agenda	Programme evaluation	Donor	Program funds	Urban Basic Services Section	2021													
7	Participatory Slum Upgrading Programme Phase III PSUP 3	Programme evaluation	Donor/ UN-Habitat Management	Program me funds	Land, Housing and Shelter Section	2021													
8	Supporting Innovation in Water and Sanitation in Egypt: Clean Water for Integrated Local Development	Programme evaluation	UN-Habitat Management	Program funds (ROAS	2021													
9	RE-INTEG MOGADISHU: Innovative durable solutions for IDPs and returnees in Mogadishu	Programme Evaluation	Management /Donor	Program funds	ROAF	2021													
10	WUF 10 Impact Evaluation	Advocacy	Governing Body Decision	WUF funds	UN-Habitat	2021													
11	Evaluation of the Spatial Development Framework project in Guinea-Bissau	Project	Management	Project	Guinea-Bissau Project														
12	Support to Reconstruction and Peace Building of	Programme	Management /Donor	Program me funds	ROAS	2021													

	Liberated Cities in Iraq Phase II																		
13	End-term programme evaluation of the kabul strengthening municipal nahias programme (ksmnp) 2016-2020	Programme	Donor	Program me Gunds	Country office	2021													
14	Mid-Term Evaluation of Achieving Planning and Land Rights Project in Area C, West Bank, Palestine (2019 – 2023)	Project	Donor	Project Funds	Country office														
15	Terminal Evaluation Programme Support to land Governance for peace, Stability and Reconstruction in Eastern Dr Congo post Conflict Era 2014-2019	Programme	Donor	Program me Funds															

Other Evaluation Priority Activities to be Implemented by the Independent Evaluation Unit in 2021																			
Continuous	Technical support to Self-evaluations reports for closing projects	Self-Evaluations	Managem ent	Evaluati on Unit	The Evaluation Unit	All Divisions	2021												
Continuous	Evaluability Assessments of Project/ Programme proposals to ensure projects are designed	Projects/Program me	Managem ent	Regular Budget	The Evaluation Unit	All Divisions	2021												

	to enable robust evaluations in future. This will be done through Program Review Committee (PRC), where the Evaluation Unit is a member																		
Continuous	Enhance effective sharing of evaluative knowledge, internally and externally.	Institutional	Evaluation Unit	Regular Budget /programme support	The Evaluation Unit	All Divisions	2021												
Continuous	Preparation of evaluation brief, newsletters and videos to promote Uptake of Evaluations by various stakeholders	Institutional	Evaluation Unit /Management/	Regular Budget /Programme support	The Evaluation Unit	All Divisions	2021												
Continuous	Management Responses, action plans, and follow-up to the implementation of through Evaluation Recommendation Tracking System	Institutional	Donors/ Management	Regular Budget /Programme support	The Evaluation Unit	All Divisions	2021												
Continuous	Involvement in the OIOS, JIU and UNEP evaluation activities	Institutional	Management	Regular Budget /Programme support	The Evaluation Unit	All Divisions	2021												
	Survey on the use and demand of UN-Habitat evaluations	Institutional	Management	Regular Budget /Programme support	The Evaluation Unit	All Divisions	2021												

	Evaluation Training Workshops based on UN-Habitat Evaluation Manual	Institutional	Management	Regular Budget / Programme Support funds	The Evaluation Unit	All Divisions	2021												
Continuous	UN System-wide Collaboration Activities Related to OIOS, JIU, UNEG, NIEN and Other Professional Networks	UN System wide	UNEG, OIOS, JIU, NIEN	Regular Budget / Programme support	The Evaluation Unit	All Divisions	2021												
	Preparation of the Annual Evaluation report																		